

Anatomy of a Budget



Operations and Capital budgets

Operations

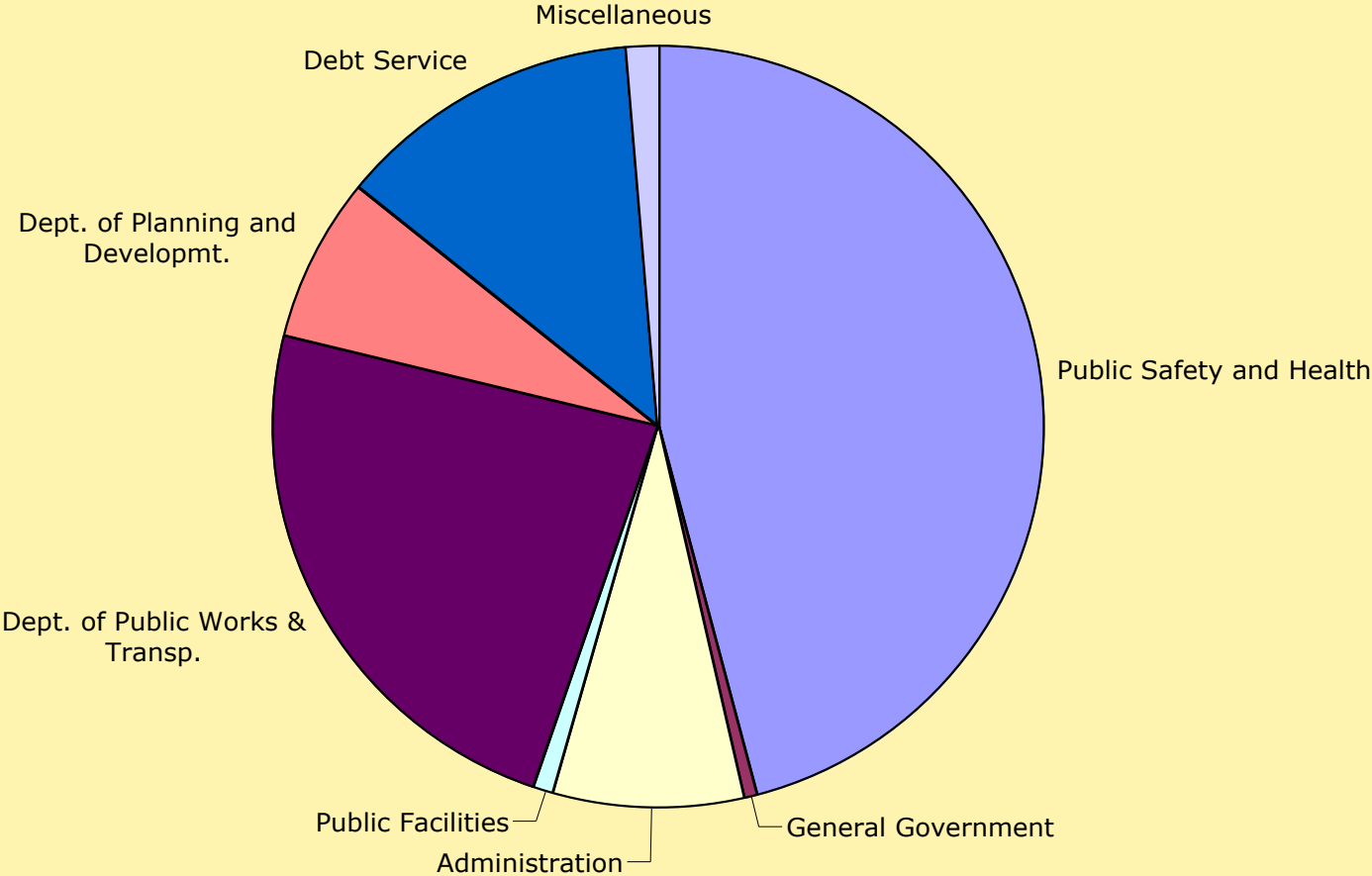
- **\$235,865,624** for 2011
- Usually approved last

Capital

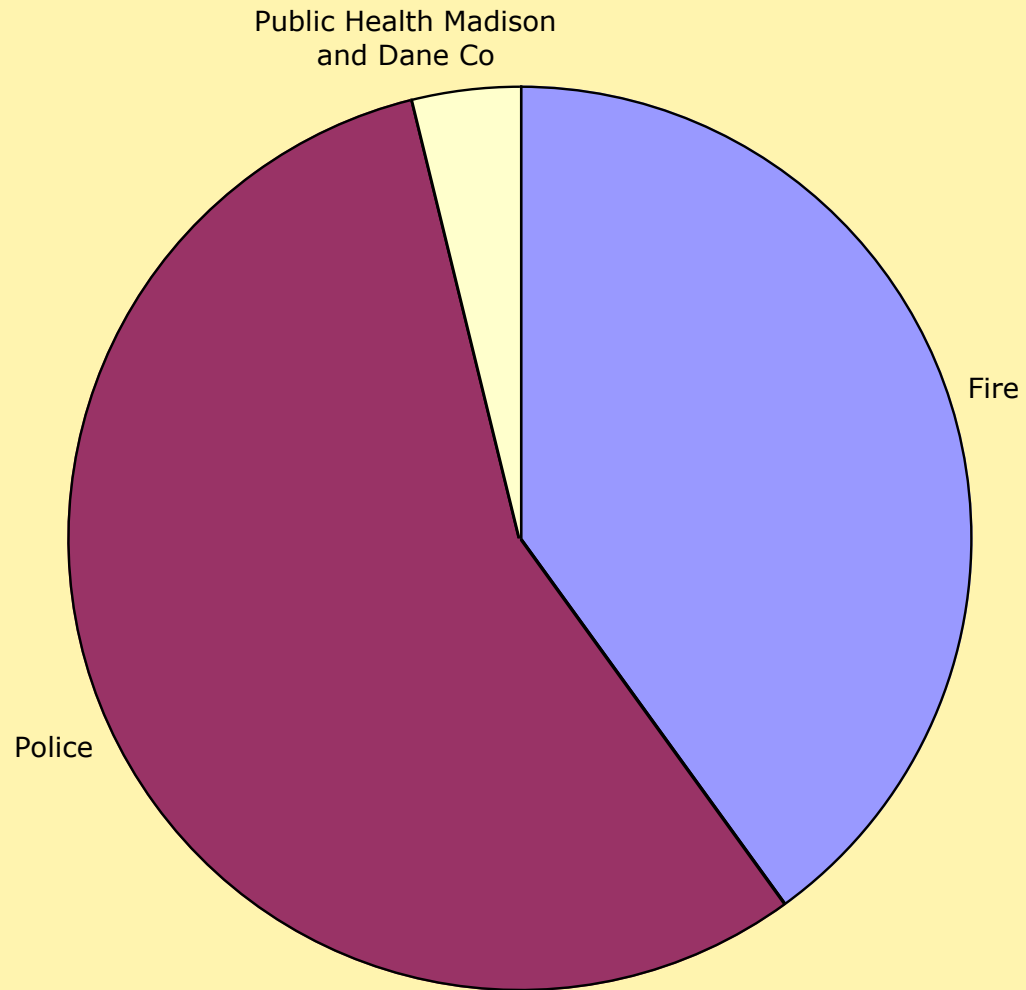
- **\$249,153,890** for 2011
- Usually approved first

2011 Adopted Operations Budget: \$235,865,624

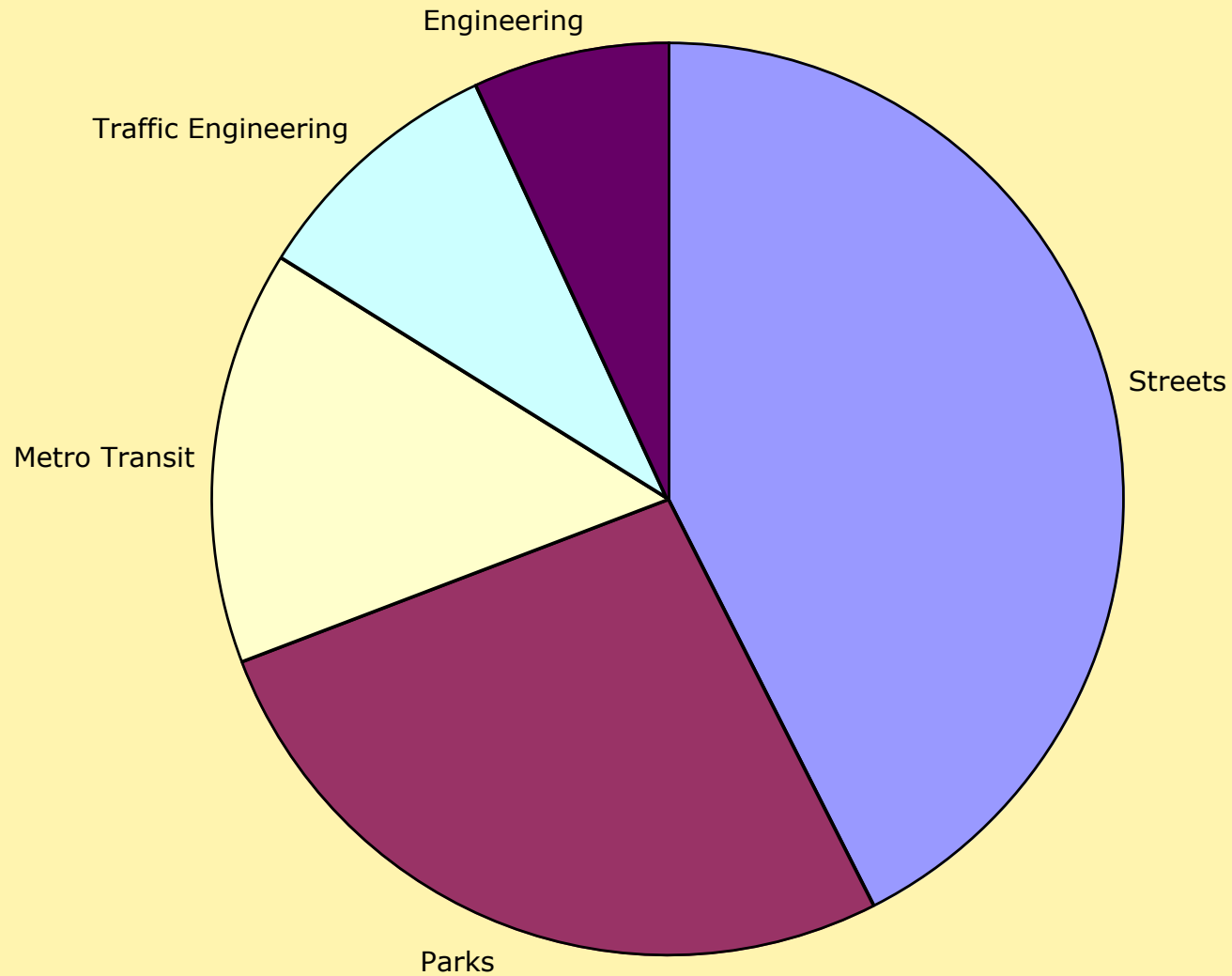
Expenditure Summary by Function



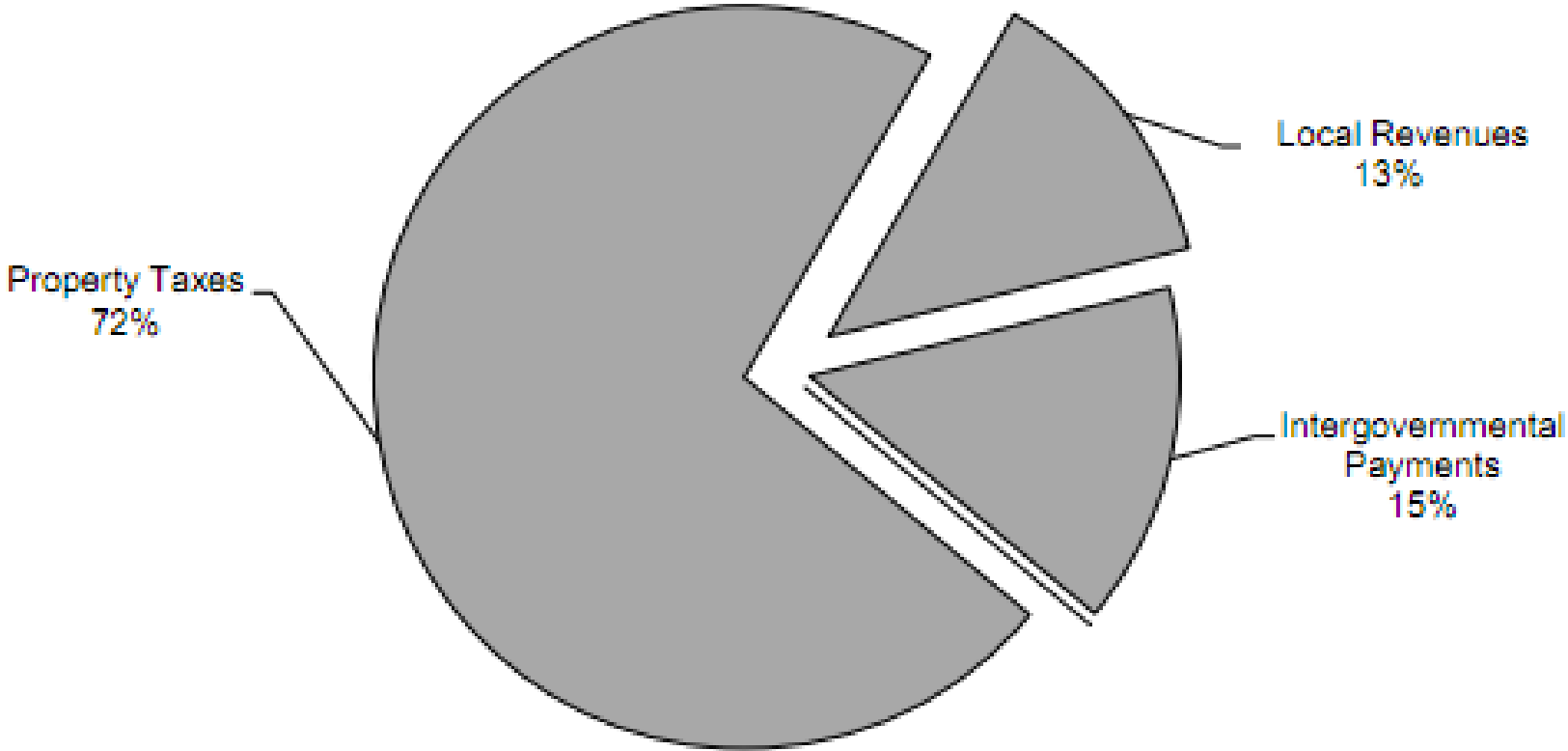
2011 Adopted Operations Public Safety & Health: \$107,910,62



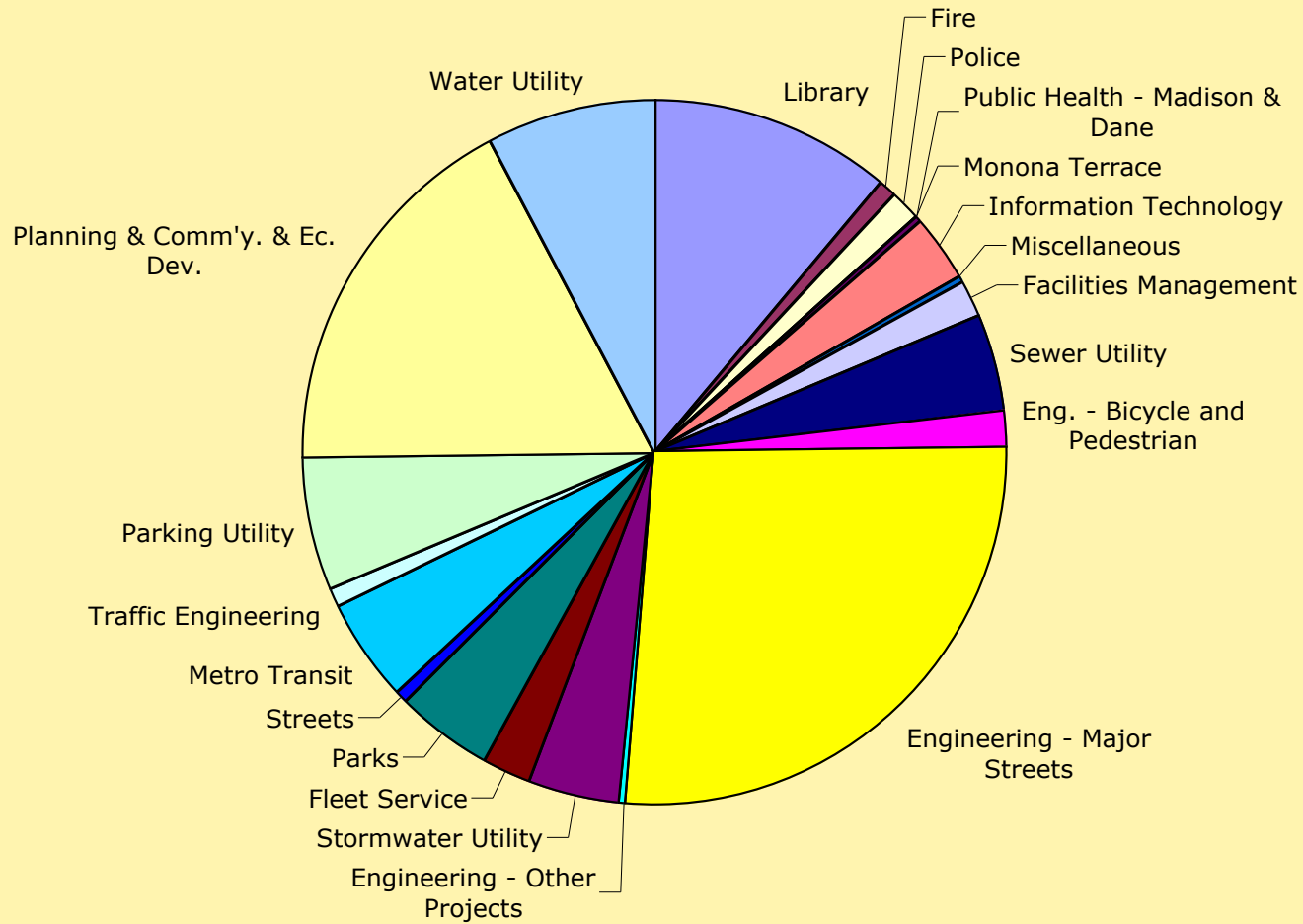
2011 Adopted Operations Public Works & Transportation: \$56,158,907



FUNDING SOURCES BY MAJOR CATEGORY



2011 Adopted Capital Budget: \$249,153,890



2011
City of Madison
Capital Improvement Program

City Summary - Total Project Costs

All Agencies	Capital Budget	Future Year Estimates				
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Agency Name						
Library	\$ 27,618,200	\$ 1,490,000	\$ 5,650,000	\$ 2,575,000	\$ 0	\$ 250,000
Fire	2,436,160	1,610,000	310,000	6,688,500	250,000	300,000
Police	3,225,000	1,125,000	890,000	200,000	90,000	250,000
Public Health - Madison & Dane	130,000	340,000	120,000	100,000	140,000	120,000
State Street - Capitol Square	0	0	0	0	0	0
Monona Terrace	595,000	1,430,000	985,000	1,187,000	305,000	475,000
Information Technology	7,527,000	4,533,000	3,315,000	3,695,000	4,045,000	4,425,000
Miscellaneous	365,300	183,900	209,800	195,300	569,100	106,700
Facilities Management	4,534,900	4,072,780	7,146,900	5,545,000	3,759,122	2,447,000
Sewer Utility	11,230,200	12,205,435	11,576,685	10,682,335	10,815,767	10,902,121
Eng. - Bicycle and Pedestrian	4,056,400	12,773,300	13,049,400	4,915,100	7,945,600	6,796,000
<u>Engineering - Major Streets</u>	<u>66,453,000</u>	<u>69,565,000</u>	<u>66,678,000</u>	<u>57,173,000</u>	<u>52,726,100</u>	<u>47,902,000</u>
Engineering - Other Projects	536,000	437,500	197,130	205,890	214,780	225,820
Stormwater Utility	10,637,925	9,207,176	10,298,711	10,544,998	9,249,349	9,789,617
Fleet Service	5,387,850	5,341,750	6,555,900	8,777,600	4,165,000	7,140,043
Parks	11,173,805	10,063,000	7,982,500	7,384,580	4,336,000	4,485,000
Streets	1,080,600	3,166,000	3,059,000	425,000	275,000	401,000
Metro Transit	11,723,500	7,873,785	6,083,823	10,454,412	6,010,555	7,317,261
Traffic Engineering	2,571,500	2,757,000	1,646,040	1,702,160	1,760,600	1,821,400
Parking Utility	15,020,000	13,561,000	484,000	321,000	405,000	344,000
Planning & Comm'y. & Ec. Dev.	43,815,250	9,795,000	3,130,000	9,830,000	1,630,000	1,630,000
Water Utility	19,036,300	25,194,300	22,304,200	21,899,500	23,665,800	24,022,400
Total	\$ 249,153,890	\$ 196,724,926	\$ 171,672,089	\$ 164,501,375	\$ 132,357,773	\$ 131,150,362

**2011
Capital Budget
Capital Improvement Program**

Agency Name: Engineering - Major Streets

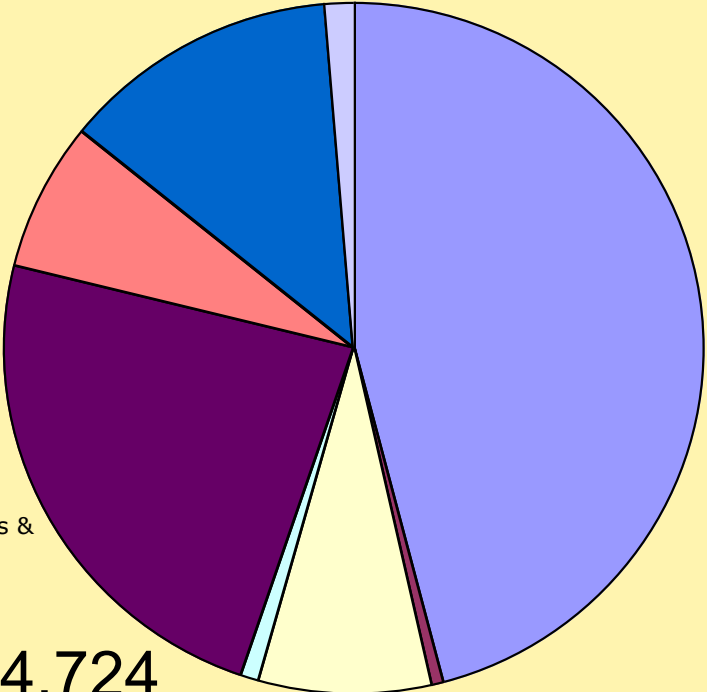
Project Name	Capital Budget		Future Year Estimates		
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
1 Rural to Urban Streets	\$ 2,000,000	\$ 1,500,000	\$ 1,575,000	\$ 1,653,000	\$ 1,736,000
2 Reconstruction Streets	5,507,000	4,900,000	6,140,000	6,440,000	6,760,000
3 Bridge Repair and Replacement	174,000	110,000	110,000	120,000	120,000
4 Railroad Crossings and Quiet Zones	130,000	80,000	80,000	90,000	90,000
5 Pavement Management	7,490,000	8,590,000	8,650,000	9,090,000	9,540,000
6 Curb & Curb Ramps with Resurfacing	2,000,000	1,800,000	1,900,000	2,000,000	2,100,000
7 Resurfacing Arterial Streets	3,000,000	1,500,000	3,500,000	3,650,000	3,800,000
8 Neighborhood Traffic Management	250,000	260,000	280,000	290,000	300,000
9 Pedestrian Impr. on Major Streets	150,000	160,000	170,000	180,000	190,000
10 Anderson Street	0	0	440,000	0	0
11 Atwood Avenue	360,000	0	0	800,000	
12 Blair Street					
13 Buckeye Road					
14					

Project Name	Capital Budget		Future Year Estimates		
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
	1,300,000	1,100,000	0	0	0
46 Sprecher Road Relocation	0	0	1,210,000	7,080,000	0
49 STH 113	14,200,000	10,000,000	0	0	0
50 University Avenue - Allen to Segoe	250,000	10,400,000	0	0	0
51 University Avenue - Grand to Breese	2,300,000	0	0	0	0
52 Washington Avenue, East	0	0	9,000,000	0	0
53 Washington Avenue, West	0	0	0	2,170,000	0
54 Weir Minerals Road Extension	710,000	0	0	0	0
55 Williamson Street	4,110,000	0	0	0	0
56 Winnebago St. - Yahara River to First	0	0	0	0	2,370,000
57 Winnebago St. - Atwood to LaFollette	0	0	1,500,000	0	0
58 Frances Street	0	600,000	0	0	0
59 Johnson Street / Henry Street	0	0	0	600,000	0
60 Old Middleton Road	936,000	0	0	0	0
Total	\$ 66,453,000	\$ 69,565,000	\$ 66,678,000	\$ 57,173,000	\$ 52,726,100

Engineering - Major Streets

		Rural to Urban Streets	Project No. 1	Acct. No.	810354
GO	\$ 1,300,000	This program consists of reconstructing streets with substandard pavements to City standards and assessing a portion of the costs to the adjacent property owners. The program also includes the City's share of constructing streets adjacent to Parks and Greenways in new subdivisions. \$700,000 of G.O. Debt reauthorized from the 2010 Capital Budget, along with \$300,000 of special assessment funding. Other funding is from special assessments.			
Other	<u>700,000</u>				
	<u>\$ 2,000,000</u>				
		Reconstruction Streets	Project No. 2	Acct. No.	810355
GO	\$ 3,476,000	Reconstruction Streets is a continuing program of replacing deteriorated streets			
Other	<u>2,031,000</u>				
	<u>\$ 5,507,000</u>				
		Pavement Management	Project No. 5	Acct. No.	810358
GO	\$ 7,430,000	The Pavement Management Program is used to surface existing streets with a new asphaltic pavement. The project is also used to repair deteriorated pavement joints in concrete streets, to seal cracks in asphaltic pavements, and to chip seal streets with curb and gutter. The program is an essential maintenance program in that it extends the life of existing streets thereby postponing the need for expensive reconstruction. This program will allow for the resurfacing of approximately 12 miles of street. The program will also fund the maintenance of rural roads within the City where development is not expected in the near future. Other funding is from TID #35. A total of \$950,000 of G.O. Debt is reauthorized from the 2010 Capital Budget.			
Other	<u>60,000</u>				
	<u>\$ 7,490,000</u>				
		Resurfacing Arterial Streets	Project No. 7	Acct. No.	810358
GO	\$ 3,000,000	Resurfacing Arterial Streets is a program specifically for the resurfacing of high volume City streets. The Engineering Division, using the PASER rating system developed by the University of Wisconsin, rates all City of Madison streets. A street rated a ten is a new street. Streets rated at or below five are in fair to poor condition. The City has set the goal that no more than ten percent of the arterial street mileage is to be rated five or below. The Mayor has established a five-year plan to meet the goal by 2013. This project will cause the resurfacing of arterial streets so that the ten percent goal can be met. Currently, the City has ninety two miles of arterial street maintained by the City and eighteen percent of the arterial street mileage is rated five and below.			
Other	<u>0</u>				
	<u>\$ 3,000,000</u>				

Operations Budget

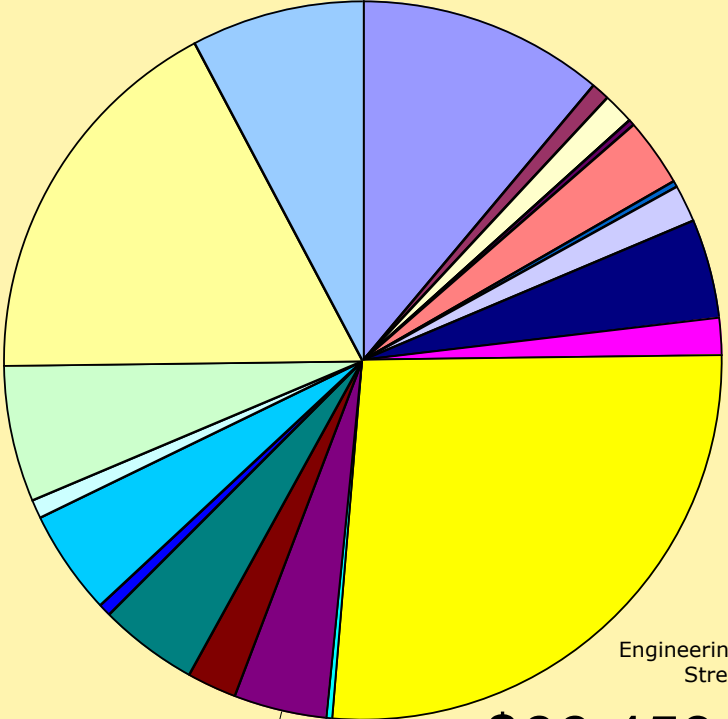


Dept. of Public Works & Transp.

\$32,044,724
(minus metro & parks)

\$98,497,724
(20% of the operating and capital budget combined)

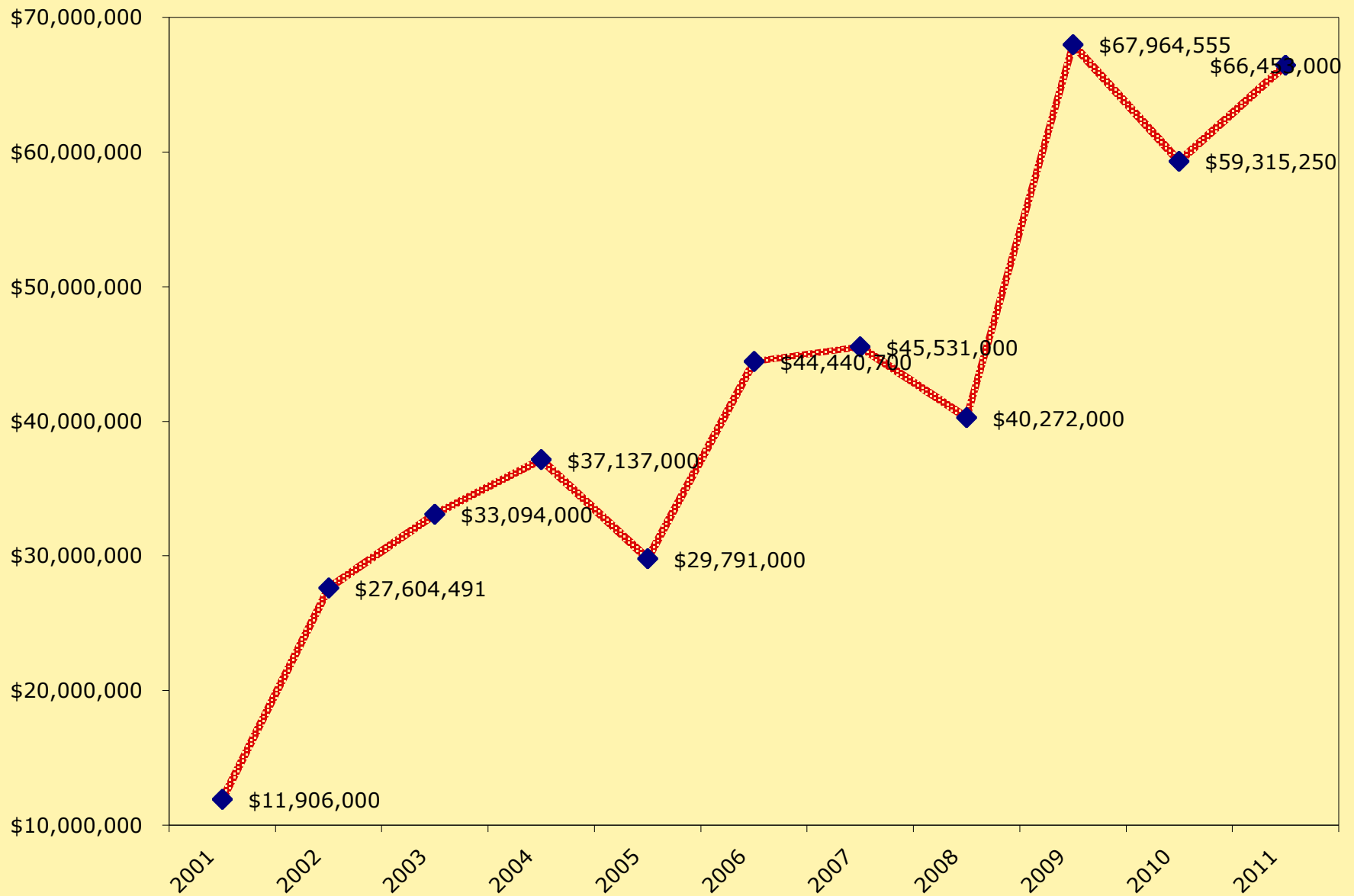
Capital Budget



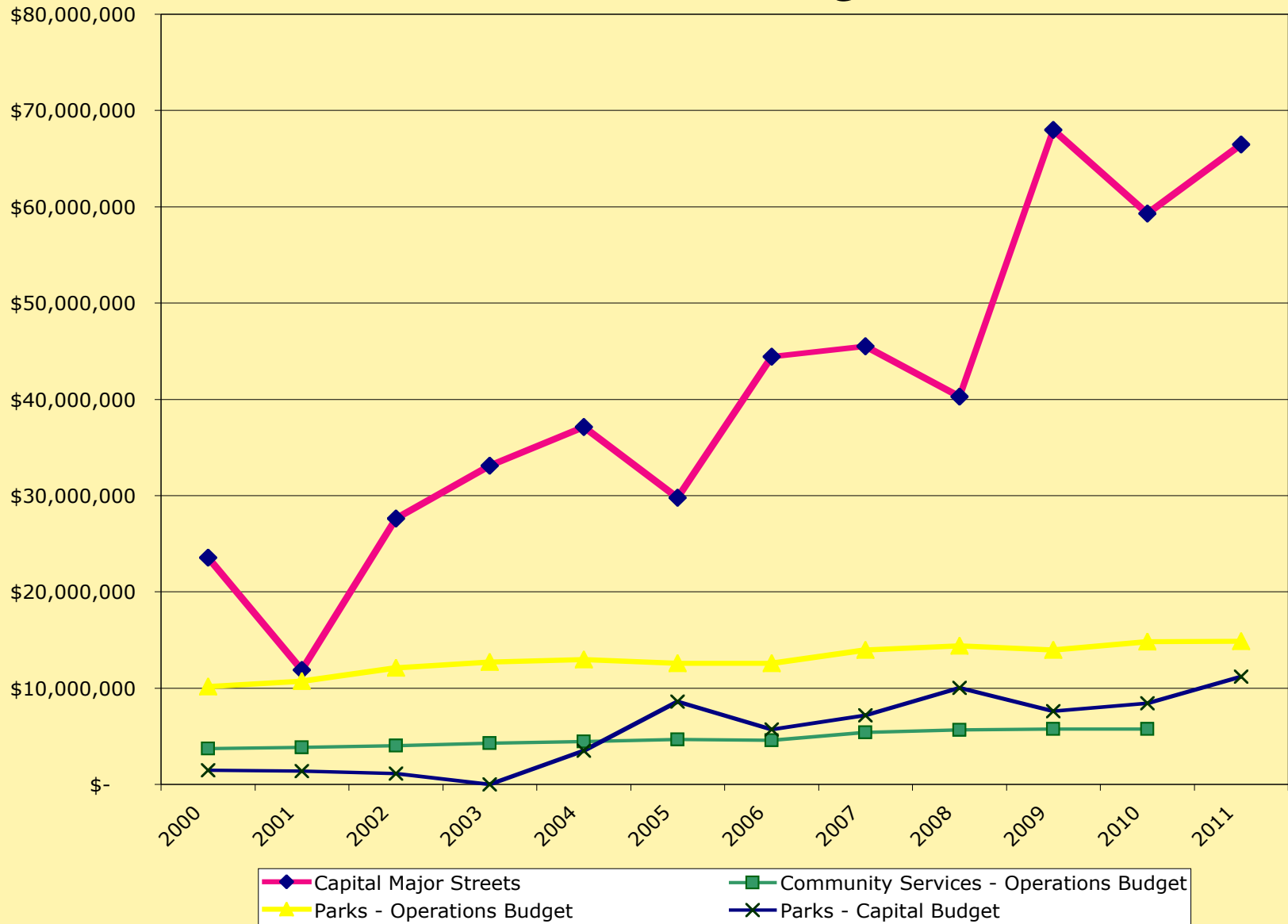
Engineering - Major Streets

\$66,453,000

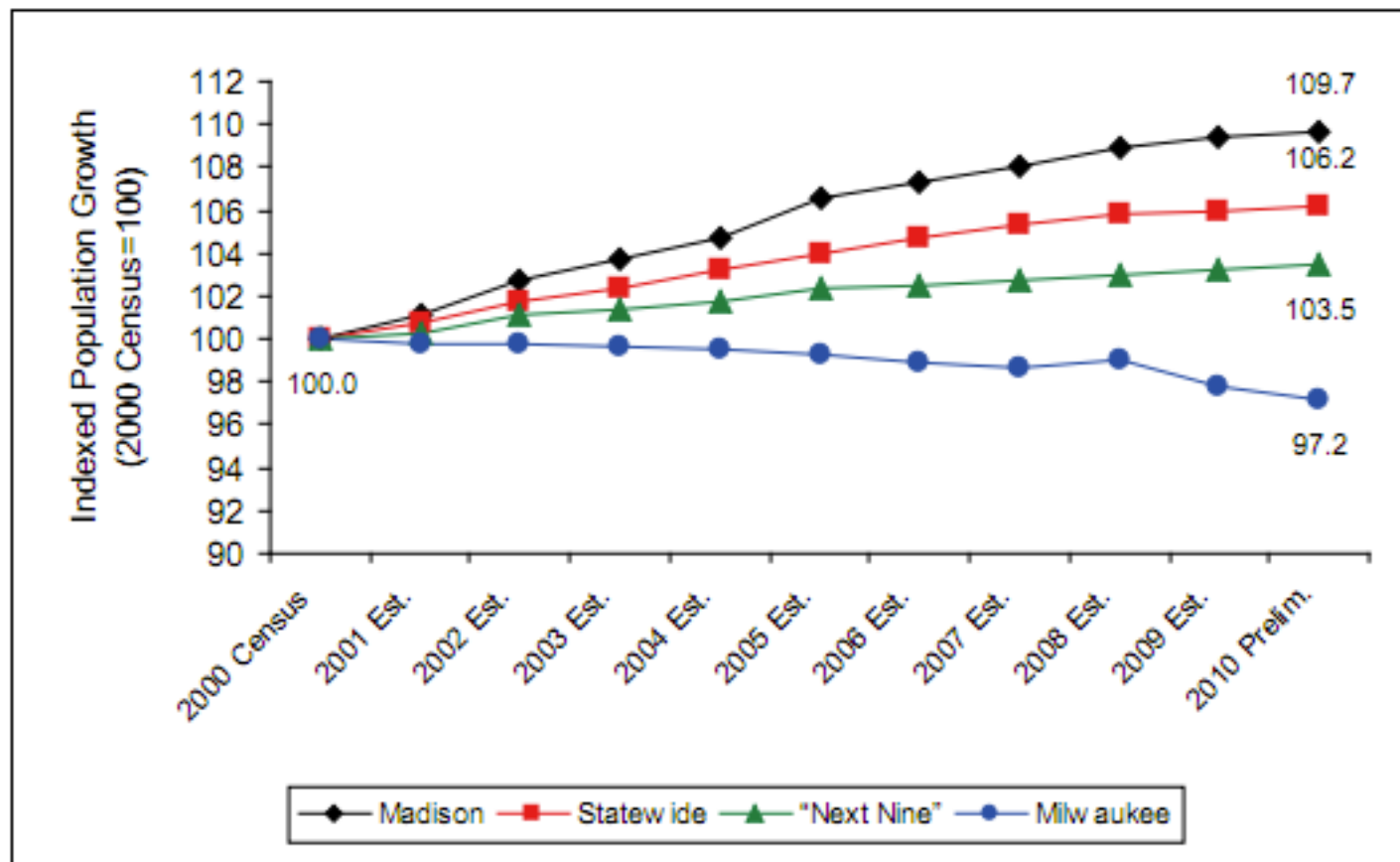
Major Streets 10 Yr Trend



10 Yr trend of other agencies



Population Growth = <1% per year



Source: Wisconsin Department of Administration

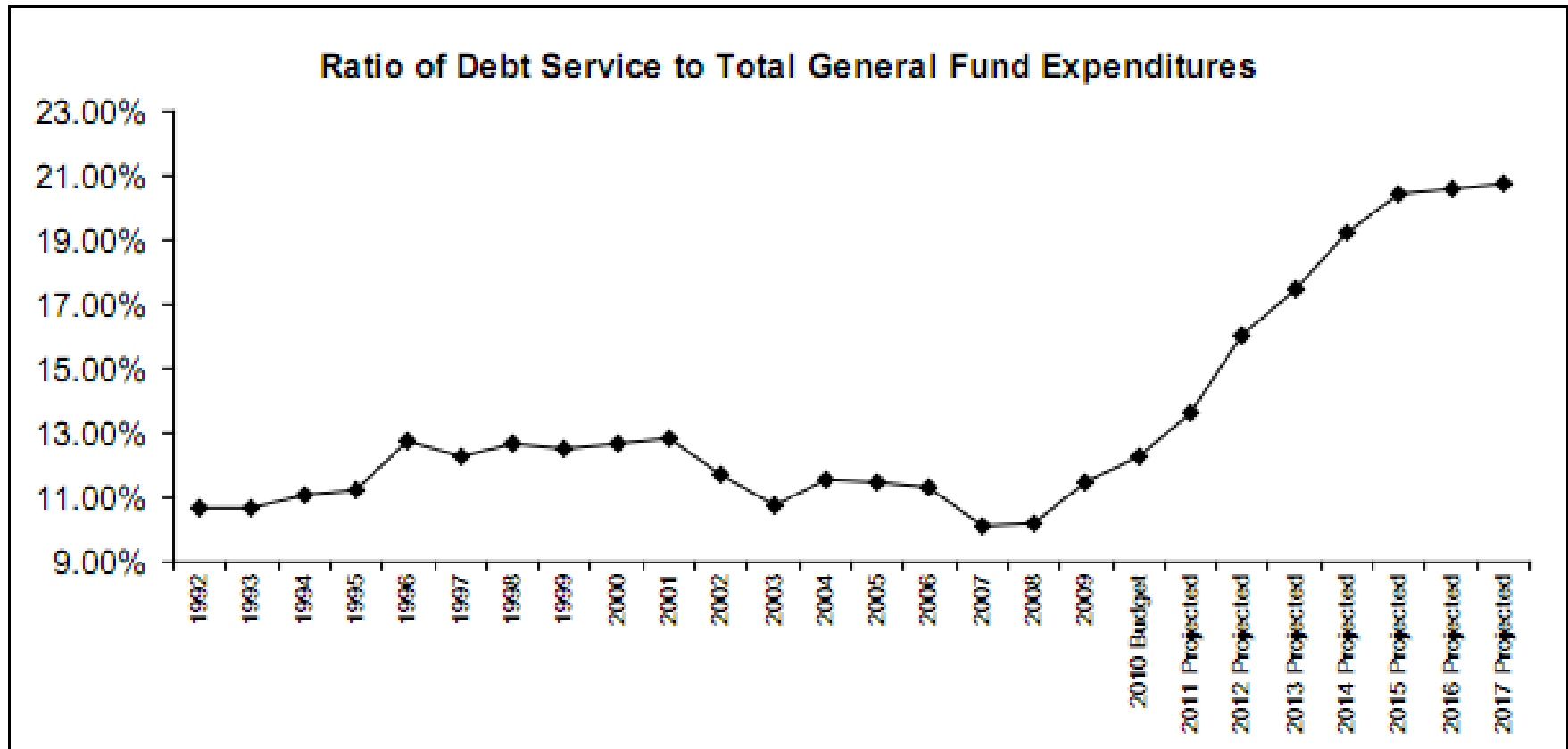
Over the past 10 years we've seen:

- 9.7% increase in population growth
- 558% increase in major street funding

This growth impacts other areas of the budget

- Fire & police services
- Debt service
- Stormwater utility

Debt Service



- 1 in 10 dollars in 2008
- Nearly 1 in 4 dollars in 2017

**All data obtained from official city
sources:**

<http://cityofmadison.com/finance/budget/>

**[http://www.cityofmadison.com/finance/
documents/madisonmeasures-2011.pdf](http://www.cityofmadison.com/finance/documents/madisonmeasures-2011.pdf)**

**TIF cash inflow has exceeded
outflow 6 of the past 7 years.**

TIF Cash Flow							
	Actual					Projected	
	2005	2006	2007	2008	2009	2010	2011
Total Inflow	\$ 23,634,417	\$ 26,679,271	\$ 20,812,966	\$ 31,392,045	\$ 13,334,160	\$ 22,691,841	\$ 43,538,208
Total Outflow	\$ 14,736,598	\$ 22,283,573	\$ 19,022,567	\$ 37,368,277	\$ 12,657,411	\$ 21,017,201	\$ 43,233,447
Net cash flow	\$ 8,897,819	\$ 4,395,698	\$ 1,790,399	\$ (5,976,232)	\$ 676,749	\$ 1,674,640	\$ 304,761